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IMPACT REPORT 2016-17



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LETTER FROM THE CHAIRMAN & PRESIDENT

Dear Friends.

Westhab goes where we are needed and where our mission guides us. This year, we continued to grow and evolve to answer the call.

Whether it is providing a new affordable home to young adults in Yonkers, helping people move out of shelters and into permanent housing in the Bronx, or placing job seekers into employment in New Rochelle, we are committed to doing things the Westhab Way—with mission first, a trained and passionate staff, and a commitment to getting the job done.

We live in an uncertain, and often unjust, world. Many in our community face daunting challenges. We are proud and honored to deliver for those who rely on us. The Westhab Team rolls up its sleeves, puts the mission into action, and instills hope for the vulnerable and the voiceless every day.

We simply couldn't be successful without the support and partnership of so many. Thank you for believing in our mission and being a part of the Westhab Story.

Sincerely

Richard Nightingale President & CEO

Jesse Krasnow Chairman

WESTHABMOVES

For three decades, Westhab has provided solutions to homelessness. Our model, WesthabMoves, operates shelters as full service rapid re-housing centers, delivering the job training, apartment finding, and support that individuals and families need to secure and maintain permanent affordable housing. Shelters are an important resource for those in our community that have fallen on hard times. But shelters should be temporary and impart the skills needed for people to thrive upon exit and not return to homelessness.

New York thrives because of its diversity, including income diversity. And yet, the vast majority of housing is only built for the highest income households. For all of its complex causes, the solution to this crisis is simple: housing. Westhab's quality affordable developments allow people to live in their communities with a high quality of life. WesthabThrives ensures that our buildings add value to the local community and are places anyone would be proud to call home.

Building upon our vast experience in Westchester, in 2016 Westhab partnered with New York City to operate a homeless shelter for men in the Bronx. In 2017, we added an additional men's shelter in Queens. Our goal is to provide hope and a pathway to success for these men. WesthabMoves is working, and we are expanding our reach to more people than ever before.

partnership with The Children's Village.

In late 2016, Westhab opened the Gouverneur Place Apartments, a 68-unit supportive and affordable apartment building in the Bronx. The building provides robust social services and amenities, and is a NYC Certified Green Property due to its many environmental features. In 2017, we followed with the Bruce Avenue Youth (BAY) House in Yonkers, for 16 formerly homeless young adults. BAY House delivers 24/7 services and support in

WESTHABTHRIVES

WESTHABSTATS

84 new housing units developed

71 new units in construction

\$51 million real estate development investment 1,414 homes provided by Westhab

490 affordable housing units owned by Westhab

485 affordable housing units managed by Westhab

439 transitional housing units for homeless individuals and families

In 492 units, we provided housing and supportive services for special populations, including:

74 veterans

- 62 young adults
- **5 formerly incarcerated**
- 115 senior citizens
- 236 disabled

67 homeless families

Provided employment services and training to 473 adults 259 placed in employment





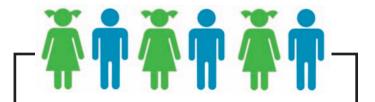
Moved 192 homeless households to permanent housing

167 homeless families moved to permanent housing25 homeless individuals moved to permanent housing



average hourly wage 10% higher than

minimum wage



1,220 children and youth participated in after school and summer programs

398 homeless children received childcare and recreation services at family shelters

26 teens were placed in paying jobs, working a total of 175 hours, through our Summer Youth Employment Program.

WESTHABSHINES

Changing lives starts with helping young people create their own paths to success. **WesthabShines** delivers comprehensive services to over 1,000 young people at our nine after-school centers in Westchester and the Bronx. By changing life trajectories we help families break the cycle of poverty by traveling a path to college, careers, and life-long success.

Following our acquisition of the building in late 2015, the Dayspring Community Center is thriving. The centerpiece of Dayspring is the youth program, serving neighborhood young people year-round. The center features partnerships with ArtsWestchester, the Jacob Burns Film Center, Manhattanville College, Kids X-Press Magazine, and Yonkers Public Schools. Join the Dayspring Campaign and help us bring the full potential of this Center to fruition! http://www.westhab.org/dayspring.html The clients we serve strive to live independently and self-sufficiently. Many, however, have obstacles to employment and a living wage. **WesthabWorks**, our proven employment training model, empowers job seekers and delivers the training needed to ensure success in the workplace. Income translates to rent. Rent translates to independence. Westhab's system works.

> In 2016-2017, WesthabWorks has grown by leaps and bounds. Our Strive Forward program works with young adults in the criminal justice system, helping them get on track with education and employment. Linking to Employment Activities Pre-Release (LEAP) works with incarcerated adults, pre- and post-release, to ensure a successful return to the employment world. Tech Hire delivers a 'job readiness bootcamp' for young adults preparing for high demand technical jobs in seven Lower Hudson Valley counties. And the New Rochelle First Source Referral Center trains and employs local residents as part of the City's development boom.



WESTHABWORKS

FINANCIALS2016

Westhab has both grown and become financially stronger in 2016. This has fueled a further investment in the organization to position Westhab for deeper impact and long-term success.

Revenue — \$40,881,431 Capital grants and other non-recurring income (34%) \$13,675,330 Affordable Rental Housing (57%) \$55,937,168 Transitional Housing (33%) \$13,549,292 Properties under Development (16%) \$15,982,764 Supportive Housing (16%) \$6.649.179 Supportive Housing (11%) Affordable Rental \$10,823,777 Income (6%) Current Assets. \$2.650.981 including cash (9%) Employment Services (5%) Reserves and other \$9,184,054 \$1,944,574 Youth Services (4%) restricted assets (5%) \$1,703,935 Other (2%) \$5,173,068 Other (2%) \$1,582,799 \$708,140

We gratefully acknowledge the following 2016 major contributors for investing in our success.

GOVERNMENT PARTNERS

Westchester County Department of Social Services Westchester County Department of Community Mental Health Westchester County Workforce Investment Board United States Department of Housing and Urban Development United States Department of Veterans Affairs New York State Education Department New York State Department of Corrections and Community Supervision New York State Department of Labor New York State Division of Housing and Community Renewal New York State Division of Parole New York State Office of Mental Health New York State Office of Temporary and Disability Assistance Dormitory Authority of the State of New York New York City Department of Homeless Services New York City Department of Youth and Community Development City of Mount Vernon City of New Rochelle City of White Plains City of Yonkers Corporation for National & Community Service Municipal Housing Authority of the City of Yonkers White Plains City School District

BENEFACTORS - \$10,000 + Jefferson Boyce and Arletha Miles-Boyce Ken and Ranson Hanau

Assets - \$98,683,630

The Hearst Foundations Michael and Jonalie Korengold Jesse and Maris Krasnow David and Karin Kuhns David and Judy Katz New York Life Robert and Anne Petrocelli Presidio St. Faith's House Foundation Stephens Charitable Foundation Steven and Tina Swartz The Reformed Church of Bronxville John and Margaret Torell Tudor Foundation Paul Turovsky and Monica Casey United Way of Westchester and Putnam, Inc. Virtusa Westchester Community Foundation Wilder Balter Partners, Inc. Withum

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